



Business figures January to September 2023

Key data

Heidelberg Materials

€m	January – September				July – September			
	2022	2023	Change	Like-for-like ¹⁾	2022	2023	Change	Like-for-like ¹⁾
Revenue	15,802	16,083	1.8%	6.0%	5,852	5,611	-4.1%	1.6%
Result from current operations before depreciation and amortisation (RCOBD)	2,718	3,179	17.0%	22.8%	1,193	1,393	16.7%	24.7%
RCOBD margin in %	17.2%	19.8%	257 bps ²⁾	272 bps	20.4%	24.8%	443 bps	465 bps
Result from current operations (RCO)	1,782	2,269	27.3%	35.3%	874	1,080	23.5%	32.9%
RCO margin in %	11.3%	14.1%	283 bps	309 bps	14.9%	19.2%	431 bps	460 bps

1 Adjusted for scope and exchange rate effects.

2 Change in basis points (bps).

Western and Southern Europe

€m	January – September				July – September			
	2022	2023	Change	Like-for-like ¹⁾	2022	2023	Change	Like-for-like ¹⁾
Revenue	4,774	4,941	3.5%	4.1%	1,619	1,616	-0.2%	-0.5%
Result from current operations before depreciation and amortisation (RCOBD)	677	964	42.4%	43.5%	261	367	40.8%	41.5%
RCOBD margin in %	14.2%	19.5%	533 bps ²⁾	537 bps	16.1%	22.7%	661 bps	677 bps
Result from current operations (RCO)	414	703	69.8%	72.3%	173	277	60.0%	61.7%
RCO margin in %	8.7%	14.2%	556 bps	568 bps	10.7%	17.2%	646 bps	666 bps

Northern and Eastern Europe-Central Asia

€m	January – September				July – September			
	2022	2023	Change	Like-for-like ¹⁾	2022	2023	Change	Like-for-like ¹⁾
Revenue	2,670	2,736	2.5%	6.8%	1,001	980	-2.1%	4.3%
Result from current operations before depreciation and amortisation (RCOBD)	532	590	11.0%	16.9%	238	277	16.8%	28.8%
RCOBD margin in %	19.9%	21.6%	166 bps ²⁾	190 bps	23.7%	28.3%	457 bps	552 bps
Result from current operations (RCO)	386	450	16.6%	23.5%	189	230	22.1%	35.6%
RCO margin in %	14.5%	16.5%	199 bps	228 bps	18.9%	23.5%	465 bps	560 bps

North America

€m	January – September				July – September			
	2022	2023	Change	Like-for-like ¹⁾	2022	2023	Change	Like-for-like ¹⁾
Revenue	3,681	3,956	7.5%	8.8%	1,583	1,522	-3.9%	0.7%
Result from current operations before depreciation and amortisation (RCOBD)	722	857	18.7%	20.5%	412	448	8.9%	13.8%
RCOBD margin in %	19.6%	21.7%	205 bps ²⁾	211 bps	26.0%	29.5%	345 bps	344 bps
Result from current operations (RCO)	479	623	30.0%	33.0%	326	363	11.3%	16.5%
RCO margin in %	13.0%	15.8%	273 bps	290 bps	20.6%	23.9%	324 bps	333 bps

1 Adjusted for scope and exchange rate effects.

2 Change in basis points (bps).

Asia-Pacific

€m	January – September				July – September			
	2022	2023	Change	Like-for-like ¹⁾	2022	2023	Change	Like-for-like ¹⁾
Revenue	2,688	2,759	2.6%	9.8%	978	949	-3.0%	7.4%
Result from current operations before depreciation and amortisation (RCOBD)	396	464	17.1%	24.8%	149	178	19.5%	32.0%
RCOBD margin in %	14.7%	16.8%	208 bps ²⁾	202 bps	15.2%	18.7%	352 bps	349 bps
Result from current operations (RCO)	212	281	32.6%	41.7%	85	118	39.0%	53.6%
RCO margin in %	7.9%	10.2%	230 bps	230 bps	8.7%	12.4%	375 bps	374 bps

Africa-Eastern Mediterranean Basin

€m	January – September				July – September			
	2022	2023	Change	Like-for-like ¹⁾	2022	2023	Change	Like-for-like ¹⁾
Revenue	1,576	1,413	-10.3%	8.7%	539	464	-13.9%	6.9%
Result from current operations before depreciation and amortisation (RCOBD)	380	343	-9.8%	5.8%	128	121	-5.3%	13.5%
RCOBD margin in %	24.1%	24.3%	13 bps ²⁾	-67 bps	23.8%	26.1%	236 bps	151 bps
Result from current operations (RCO)	298	268	-10.0%	7.0%	101	96	-4.1%	16.7%
RCO margin in %	18.9%	19.0%	7 bps	-30 bps	18.7%	20.8%	212 bps	172 bps

Group Services

€m	January – September				July – September			
	2022	2023	Change	Like-for-like ¹⁾	2022	2023	Change	Like-for-like ¹⁾
Revenue	1,408	1,019	-27.6%	-27.6%	435	296	-31.9%	-31.9%
Result from current operations before depreciation and amortisation (RCOBD)	28	25	-11.7%	-11.7%	9	8	-8.9%	-8.9%
RCOBD margin in %	2.0%	2.4%	44 bps ²⁾	44 bps	2.1%	2.9%	72 bps	72 bps
Result from current operations (RCO)	28	25	-11.7%	-11.7%	9	8	-9.6%	-9.6%
RCO margin in %	2.0%	2.4%	43 bps	43 bps	2.1%	2.8%	69 bps	69 bps

1 Adjusted for scope and exchange rate effects.

2 Change in basis points (bps).

Financial calendar 2024



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Imprint

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Concept and realisation

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Photo credit

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These business figures were
published on 2 November 2023.